











2022 - 23 Gender Equality Reporting

Submitted By:

Australasian Performing Right Association Ltd 42000016099



#Workplace Overview

Policies and Strategies

1. Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

Recruitment: Yes
Policy; Strategy
Retention: Yes
Policy; Strategy

Performance management processes: Yes

Policy

Promotions: Yes.

Policy

Talent identification/identification of high potentials: YesPolicy; Strategy

Succession planning: Yes

Strategy

Training and development: Yes

Policy; Strategy

Key performance indicators for managers relating to gender equality: NoNot aware

of the need; Other

Other: APRA's workplace profile shows that we have a healthy gender balance across both management and non-management groups. Our commitment is to maintain this gender balance through continued attention to equality across all our practices.

2. Do you have a formal policy and/or formal strategy in place that supports gender equality overall?

YesPolicy; Strategy

4. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

APRA offers carer-status neutral paid parental leave of 18 weeks, super contributions on unpaid parental leave, hybrid and flexible working arrangements for all staff, paid FDV leave, an EAP, a financial advisory service and gender pay parity reviews.

Governing Bodies

Organisation: Australasian Performing Right Association Ltd

1.Name of the governing body: Australasian Performing Right Association (APRA)

2.Type of the governing body: Board of Directors

Number of governing body chair and member by gender:

Chair			
Female (F)	Male (M)	Non-Binary	





	1	0	0
Member			
	Female (F)	Male (M)	Non-Binary
	1	Q	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy

6. Target set to increase the representation of women: No

Selected value:

Other

Other value: APRA's selection process for Board Members is formally set out in its Constitution. Board members must be elected by the respective memberships of APRA and AMCOS and therefore we cannot set gender-based targets or guidelines for these appointments.

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

No

Selected value: Other

Other value: APRA continues its investment in Women in Music Mentorships to build the profile, earnings and participation of female members, with a view to creating a pipeline of female talent for future governance roles.

Organisation: Australasian Performing Right Association Ltd

1.Name of the governing body: Australasian Mechanical Copyright Owners Society (AMCOS)

2.Type of the governing body: Board of Directors

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	3	9	0



4.Formal section policy and/or strategy: Yes

Selected value: Policy

6. Target set to increase the representation of women: No

Selected value:

Other

Other value: Our selection policy for Board Members is formally set out in our Constitution. Board Members must be elected by the respective memberships of APRA and AMCOS, and therefore we cannot set gender-based targets or guidelines for these appointments.

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

No

Selected value: Other

Other value: Our selection policy for Board Members is formally set out in our Constitution. Board Members must be elected by the respective memberships of APRA and AMCOS, and therefore we cannot set gender-based targets or guidelines for these appointments.

2. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

Female representation on the APRA Board grew from 25% to 31%; on the AMCOS Board from 13% to 19%. We also have two Aboriginal and Torres Strait Islander Board Observers on the APRA Board, one of whom is a woman.

#Action on gender equality

Gender Pay Gaps

1. Do you have a formal policy and/or formal strategy on remuneration generally?

Yes

Policy; Strategy

1.1 Are specific pay equality objectives included in your formal policy and/or formal strategy?

Yes

To achieve gender pay equity; To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance reviews); To be transparent



about pay scales and/or salary bands; To ensure managers are held accountable for pay equity outcomes; To implement and/or maintain a transparent and rigorous performance assessment process; Other (provide details)

Other:To achieve gender pay equity and to ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance reviews).

- 2. What was the snapshot date used for your Workplace Profile? 2023-03-31
- 4. If your organisation would like to provide additional information relating to gender pay gaps in your workplace, please do so below.

We've reduced gender pay gaps on a like-for-like basis for clerical, sales and management roles. The higher org-wide gender pay gap is driven by market bias for roles traditionally held by men, which take time to redress through recruitment and training.

Employer action on pay equality

- 1. Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)? Yes
 - **1.1 When was the most recent gender remuneration gap analysis undertaken?**Within the last 12 months
 - 1.2 Did you take any actions as a result of your gender remuneration gap analysis?

 Yes

Created a pay equity strategy or action plan; Identified cause/s of the gaps; Reviewed remuneration decision-making processes; Analysed commencement salaries by gender to ensure there are no pay gaps; Analysed performance pay to ensure there is no gender bias (including unconscious bias); Reported pay equity metrics (including gender pay gaps) to the governing body; Reported pay equity metrics (including gender pay gaps) to the executive; Reported pay equity metrics (including gender pay gaps) to all employees; Corrected like-for-like gaps

1.3 What type of gender remuneration gap analysis has been undertaken?

APRA uses WGEA reporting data to assess gender pay parity on an org-wide basis, and the annual salary review process to assess pay-parity on a like-for-like basis. We consult with specialist firms to adopt best practices in remuneration and reward.





3. If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

We identify peers that are performing substantially similar work and examine the causes of pay differences in decision-making. Higher pay gaps are driven by market factors such as salary biases for male-dominated roles and the tight candidate market.

Employee Consultation

1. Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period?

Yes

1.1 How did you consult employees?

Consultative committee or group; Focus groups; Exit interviews; Survey; Performance discussions; Other

Other: Employees have frequent one-on-one conversations with their line managers, we run an engagement survey 2-3 times a year, Staff and Manager Forums 3-4 times a year, and an Equity Action Plan and Culture & Inclusion working groups.

1.2 Who did you consult?

ALL staff

2. Do you have a formal policy and/or formal strategy in place on consulting employees about gender equality?

Yes

Strategy

3. On what date did your organisation share your last year's public reports with employees and shareholders?

Employees:

Shareholder:

4. Have you shared previous Executive Summary and IndustryBenchmark reports with the governing body?

Yes

5. If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.



#Flexible Work

Flexible Working

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1.	arrang Yes	u have a formal policy and/or formal strategy on flexible working gements? Strategy
	1.1.	Please indicate which of the following are included in your flexible working arrangements strategy or policy: A business case for flexibility has been established and endorsed at the leadership level Yes
		The organisation's approach to flexibility is integrated into client conversations Yes
		Employees are surveyed on whether they have sufficient flexibility Yes
		Employee training is provided throughout the organisation Yes
		The impact of flexibility is evaluated (e.g. reduced absenteeism, increased

Flexible working is promoted throughout the organisation Yes

employee engagement)

Yes

Targets have been set for engagement in flexible work Yes





Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body

Yes

Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel

Yes

Leaders are held accountable for improving workplace flexibility Yes

Leaders are visible role models of flexible working Yes

Manager training on flexible working is provided throughout the organisation

Yes

Targets have been set for men's engagement in flexible work Yes

Team-based training is provided throughout the organisation Yes

Other: No

2. Do you offer any of the following flexible working options to MANAGERS in your workplace?

Carer's leave: Yes

SAME options for women and menFormal options are available; Informal options are available

Compressed working weeks: No

Other

Other: Staff are able to submit written requests for Flexible Working Arrangements and, where reasonably possible, these are accommodated and can include compressed working weeks for limited periods.

Flexible hours of work: Yes





SAME options for women and menFormal options are available; Informal options are available

Job sharing: No

Not aware of the need

Part-time work: Yes

SAME options for women and men

Purchased leave: Yes

SAME options for women and menFormal options are available; Informal options are available

Remote working/working from home: Yes

SAME options for women and men

Time-in-lieu: Yes

SAME options for women and men

Formal options are available; Informal options are available

Unpaid leave: Yes

SAME options for women and menFormal options are available; Informal options are available

3. Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

Yes

5. Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce between the 2021-22 and the 2022-23 reporting periods?

Yes, women only

7. If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below. We offer employees the opportunity to work from home for up to 60% of their average work week (Hybrid Working Arrangements) and the opportunity to request flexibility in their work hours within the normal span of hours (Flexible Working Hours).

#Employee Support

Paid Parental leave

1. Do you provide employer-funded paid parental leave in addition to any government-funded parental leave scheme?





Yes, we offer employer funded parental leave to all genders without using the primary/secondary carer definition

1. If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

Our paid parental leave benefit is carer-status neutral and also available to foster parents. We also offer up to 3 hours of coaching for staff who return to work following a period of Parental Leave and a one-off Childcare Support Allowance of \$2,000.

Support for carers

1. Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes

Policy

- 2. Do you offer any of the following support mechanisms for employees with family or caring responsibilities?
 - 2.1. Employer subsidised childcare

No

Not aware of the need

2.2. Return to work bonus (only select if this bonus is not the balance of paid parental leave)

Yes

Available at ALL worksites

2.3. Breastfeeding facilities

Yes

Available at ALL worksites

2.4. Childcare referral services

No

Not aware of the need

2.5. Coaching for employees on returning to work from parental leave

Yes

Available at ALL worksites

2.6. Targeted communication mechanisms (e.g. intranet/forums)

No

Not aware of the need; Other

Other: We offer keeping in touch arrangements to all staff on parental leave and are guided by their individual preferences.

2.7. Internal support networks for parents

No

Not aware of the need





2.8. Information packs for new parents and/or those with elder care responsibilities

No

Not aware of the need

2.9. Parenting workshops targeting fathers

Yes

Available at SOME worksites

2.10. Parenting workshops targeting mothers

Yes

Available at SOME worksites

2.11. Referral services to support employees with family and/or caring responsibilities

Yes

Available at ALL worksites

2.12. Support in securing school holiday care

Yes

Available at SOME worksites

2.13. On-site childcare

No

Not aware of the need

2.14. Other details: Yes

Available at ALL worksites

Provide Details:Access to a confidential, independent, free counselling service staffed by certified clinical psychologists that is available to all staff, 24/7, 365 days a year.

3. If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

Staff may request flexible working arrangements to support caring responsibilities, including a staggered return to work after parental leave. We aim to reasonably accommodate these through changes to working hours, to location or ways of working.

Sexual harassment, harassment on the grounds of sex or discrimination

1. Do you have a formal policy and/or formal strategy on the prevention and response to sexual harassment, harassment on the grounds of sex or





discrimination?

Yes

Policy

1.3 Do you provide a grievance process in your sexual harassment policy and/or strategy?

Yes

2. Do you provide training on the prevention of sexual harassment, harassment on the ground of sex or discrimination to the following groups?

All Non-Managers

Yes

Voluntary question: All Non-Managers

9. If your organisation would like to provide additional information relating to measures to prevent and response to sexual harassment, harassment on the grounds of sex or discrimination, please do so below.

APRA AMCOS was a founding member of the 2022 Music Industry Review and continues to partner with industry and government to improve safety and belonging in the music industry. These items are a frequent topic of discussion internally, at all levels.

Family or domestic violence

1. Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes

Policy

2. Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

A domestic violence clause is in an enterprise agreement or workplace agreement

Not aware of the need

Confidentiality of matters disclosed

Yes

Protection from any adverse action or discrimination based on the disclosure of domestic violence





Yes

Employee assistance program (including access to psychologist, chaplain or counsellor) Yes
Emergency accommodation assistance Yes
Provision of financial support (e.g. advance bonus payment or advanced pay) Yes
Flexible working arrangements Yes
Offer change of office location Yes
Access to medical services (e.g. doctor or nurse) Yes
Training of key personnel Yes
Referral of employees to appropriate domestic violence support services for expert advice Yes
Workplace safety planning Yes





Access to paid domestic violence leave (contained in an enterprise/workplace agreement)

No

Other

Provide Details:Offered under a policy

Access to paid domestic violence leave (not contained in an enterprise/workplace agreement)

Yes

Is the leave period unlimited?

No

Number of days:

10

Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement)

Yes

Is the leave period unlimited?

Yes

Access to unpaid leave

Yes

Is the leave period unlimited?

Yes

Provide Details: No

2. If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below

All staff can access up to 10 days paid Domestic and Family Violence leave each year. Staff can also use flexible working arrangements to provide care or support to a family or household member who is experiencing violence.

Workforce Management Statistics Table

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time Pern	Permanent	CEO, KMPs, and HOBs	0	0	0
vere promoted?			Managers	8	1	9
			Non-managers	4	4	8
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract) were			Managers	0	1	1
nternally appointed?			Non-managers	9	7	16
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time Permanent Fixed-Term Co	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	1	2
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
3. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an			Managers	1	1	2
employment contract) were externally appointed?			Non-managers	30	22	52
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	11	13	24
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	3	0	3
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	2	3	5
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	. 47. 5	Jacaan	Managers	0	0	0
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^{*} Total employees includes Non-binary

Workforce Management Statistics Table

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time Permane	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract)			Managers	2	6	8
oluntarily resigned?			Non-managers	13	8	21
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	6	6	12
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	1	1
			Non-managers	1	0	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	2	3
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	2	2	4
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken primary carer's parental leave (paid and/or			Managers	3	1	4
unpaid)?			Non-managers	4	5	9
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time Permanen	Permanent	CEO, KMPs, and HOBs	0	0	0
		Fixed-Term Contract	Managers	0	0	0
			Non-managers	0	0	0
			CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0		0
			Non-managers	0	0	0
6. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken secondary carer's parental leave (paid			Managers	0	0	0
and/or unpaid)?			Non-managers	0	0	0
. ,		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	***		Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Workforce Management Statistics Table

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from	Full-time Permanent	Permanent	CEO, KMPs, and HOBs	0	0	0
parental leave, regardless of when the leave commenced?			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
Part			Managers	0	0	0
			Non-managers	0	0	0
	Part-time Permanent Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
		Managers	0	0	0	
		Non-managers	0	0	0	
		CEO, KMPs, and HOBs	0	0	0	
		Managers	0	0	0	
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Workplace Profile Table

			No. of employees		Number of apprentices and graduates (combined)	
Occupational category*	Employment status	F	М	F	М	employees**
Managers	Full-time permanent	39	31	0	0	70
	Full-time contract	2	5	0	0	7
	Part-time permanent	1	0	0	0	1
Professionals	Full-time permanent	22	40	0	0	62
	Full-time contract	15	13	0	0	28
	Part-time permanent	2	1	0	0	3
	Part-time contract	0	1	0	0	1
Clerical And Administrative Workers	Full-time permanent	76	49	0	0	125
	Full-time contract	4	1	0	0	5
	Part-time permanent	14	4	0	0	18
	Part-time contract	2	1	0	0	3
	Casual	1	0	0	0	1
Sales Workers	Full-time permanent	13	22	0	0	35
	Full-time contract	3	2	0	0	5
	Part-time permanent	0	1	0	0	1
	Casual	1	7	0	0	8

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)
** Total employees includes Non-binary

Workplace Profile Table

		No. of employees				
Manager category	Employment status	F	М	Total*		
CEO	Full-time permanent	0	1	1		
КМР	Full-time permanent	0	1	1		
	Full-time contract	2	5	7		
GM	Full-time permanent	6	9	15		
SM	Full-time permanent	7	3	10		
ОМ	Full-time permanent	26	17	43		
	Part-time permanent	1	0	1		

^{*} Total employees includes Non-binary